

**INA A. COLEN ACADEMY, LLC
A CHARTER SCHOOL AND COMPONENT UNIT OF
THE MARION COUNTY DISTRICT SCHOOL BOARD**

FINANCIAL STATEMENTS

JUNE 30, 2025

INA A. COLEN ACADEMY, LLC
A CHARTER SCHOOL AND COMPONENT UNIT OF
THE MARION COUNTY DISTRICT SCHOOL BOARD
FINANCIAL STATEMENTS

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INA A. COLEN ACADEMY, LLC
A CHARTER SCHOOL AND COMPONENT UNIT OF
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FINANCIAL STATEMENTS

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INDEPENDENT AUDITOR'S REPORT

Board of Directors
Ina A. Colen Academy, LLC
Ocala, Florida

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities and each major fund of Ina A. Colen Academy, LLC (the "Charter School") (a Charter School and component unit of the Marion County District School Board), as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Charter School as of June 30, 2025, and the respective changes in financial position, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Charter School and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Charter School's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Charter School's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information as listed in the table of contents be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements.

We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

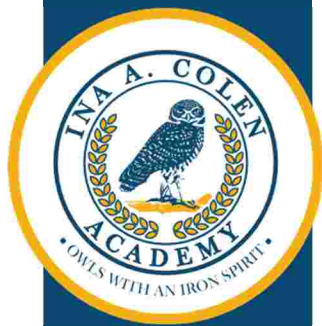
Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated September 8, 2025 on our consideration of the Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Charter School's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Charter School's internal control over financial reporting and compliance.

CS&L CPAs

CS&L CPAs, P.A.

September 8, 2025
Bradenton, Florida



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MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of Ina A. Colen Academy, LLC, a charter school and a component unit of the Marion County District School Board, we offer readers of the financial statements this narrative overview and analysis of the financial activities of Ina A. Colen Academy, LLC for the fiscal year ended June 30, 2025.

Readers should review this Management's Discussion and Analysis (MD&A) in addition to the financial statements and the accompanying notes to the financial statements to gain an understanding of Ina A. Colen Academy, LLC as an operating entity.

Operating Entity

Ina A. Colen Academy, LLC (the Charter School) opened as a charter school in Marion County, Florida in the 2022-23 school year. During 2020, the Marion County District School Board (the "School Board") approved it as a charter school which operates independently from the School Board. The charter authorizes the Charter School to serve students in grades K through 8 and expires on June 30, 2036. The year ended June 30, 2025 was the Charter School's third school year, serving grades K through 8.

Overview of the Financial Statements

The discussion and analysis is intended to serve as an introduction to the Charter School's financial statements. The Charter School's basic financial statements comprise three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements.

Government-wide Financial Statements

The financial statements are designed to provide readers with a broad overview of the Charter School's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the Charter School's assets plus deferred outflows less deferred inflows and liabilities, with the difference between them reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Charter School is improving or deteriorating.

The statement of activities presents information showing how the Charter School's net position changed during the fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement from some items that will only result in cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish functions of the Charter School that are principally supported by revenues, grants and contributions not restricted to specific programs from other functions that are intended to recover a significant portion of their costs through user fees. The governmental activities of the Charter School include various functions including instruction, general support, community service and maintenance of plant.

The statement of net position presents information on all of the assets, deferred outflows, deferred inflows, and liabilities. Comparative condensed statements of net position are shown below.

Condensed Statements of Net Position – Governmental Activities

	June 30, 2025	June 30, 2024	Change
Current and other assets	\$ 1,037,885	\$ 768,013	\$ 269,872
Right-to-use asset	1,500,340	1,558,046	(57,706)
Capital assets	48,130	52,218	(4,088)
Total assets	<u>2,586,355</u>	<u>2,378,277</u>	<u>208,078</u>
Current liabilities	159,762	184,117	(24,355)
Noncurrent liabilities	4,592,983	4,122,142	470,841
Total liabilities	<u>4,752,745</u>	<u>4,306,259</u>	<u>446,486</u>
Net Position:			
Net investment in capital assets	48,130	1,557	46,573
Restricted	216,359	-	216,359
Unrestricted	(2,430,879)	(1,929,539)	(501,340)
Total Net Position	<u>\$ (2,166,390)</u>	<u>\$ (1,927,982)</u>	<u>\$ (238,408)</u>

Total assets consists mainly of cash, a right-to-use asset and capital assets used to provide services to students. The majority of the liabilities include accounts payable, accrued wages and long-term debt as described in Note 3. As of June 30, 2025, the Charter School had a negative net position of \$2,166,390, which is the difference between total assets less total liabilities. Negative net position is a result of notes payable from a related party to assist in funding the first three years of operations.

The statement of activities presents information showing how the Charter School's net position increased or decreased during the current year. Condensed statements of activities are shown on the page which follows.

Condensed Statement of Activities – Governmental Activities

	June 30, 2025	June 30, 2024	Change
Revenues			
Program revenues:			
Charges for services	\$ 382,801	\$ 403,088	\$ (20,287)
Operating grants and contributions	–	3,000	(3,000)
General revenues:			
State grants and revenues	4,666,170	3,420,707	1,245,463
Local revenues	723,091	432,607	290,484
Contributions and other revenues	249,989	238,758	11,231
Total revenues	<u>6,022,051</u>	<u>4,498,160</u>	<u>1,523,891</u>
Expenses			
Instruction	3,134,336	2,401,813	732,523
General support	1,577,538	1,260,223	317,315
Community service	127,780	178,507	(50,727)
Maintenance of plant	1,316,098	1,045,200	270,898
Interest	104,707	72,580	32,127
Total expenses	<u>6,260,459</u>	<u>4,958,323</u>	<u>1,302,136</u>
Increase (Decrease) in Net Position	(238,408)	(460,163)	221,755
Net Position – Beginning	(1,927,982)	(1,467,819)	(460,163)
Net Position – Ending	<u>\$ (2,166,390)</u>	<u>\$ (1,927,982)</u>	<u>\$ (238,408)</u>

Program revenues were a result of food services, summer camp fees, and before/after care services. General revenues were largely a result of the Florida Education Finance Program (FEFP) which totaled \$4,268,956 for the year ended June 30, 2025. A majority of the Charter School's expenses related to salaries and related benefits. These totaled \$2,748,363 for instruction salaries and benefits and \$1,192,568 for other salaries and benefits. Both revenues and instruction expenses increased over prior year due to additional student counts, in addition to adding the 8th grade during the 2024–25 school year.

The government-wide financial statements can be found on pages 9 and 10 of this report.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Charter School, like other state and local government component units, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The individual generic fund type in the Charter School's financial statements is a governmental fund. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, the governmental fund financial statements focus on inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the Charter School's near term financing requirements.

The Charter School has four governmental funds: a General Fund, a Special Revenue Fund, a Capital Projects Fund and a Debt Service Fund. The Charter School has elected to report all four funds as major funds.

The General Fund is the general operating fund of the Charter School. The fund balance of the General Fund totaled \$661,764 as of June 30, 2025, which increased by \$71,835 during the year. Unassigned fund balance was \$624,241 as of June 30, 2025 which is available for future spending.

The Special Revenue Fund accounts for activities of the food service program that serves breakfast and lunches to students with federal and other funding. The General Fund transferred the excess of expenditures in excess of revenues during the year, therefore, the Special Revenue Fund has no fund balance as of June 30, 2025.

The Capital Projects Fund is used to account for all capital activity, including right-to-use assets. The Capital Projects Fund had revenues of \$652,815 and expenditures of \$436,456 during the year ended June 30, 2025.

The Debt Service Fund is used to account for all proceeds and payments, including interest, related to capital leases and long-term debt. During the year, the Charter School received loan proceeds from a related party totaling \$500,000. Debt service for the current year totaled \$104,707 which only included payments of interest expense.

Notes to Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the basic financial statements can be found commencing on page 15 of this report.

Capital Assets

Below is a comparable condensed schedule of capital assets net of accumulated depreciation.

Capital Assets – Governmental Activities

	June 30, 2025	June 30, 2024	Change
Furniture and equipment	\$ 17,040	\$ 25,567	\$ (8,527)
Software	4,682	6,624	(1,942)
Computers	26,408	20,027	6,381
Total (net of depreciation)	<u>\$ 48,130</u>	<u>\$ 52,218</u>	<u>\$ (4,088)</u>

In addition to the capital assets, the Charter School has a right-to-use asset, after amortization, of \$1,500,340 as of June 30, 2025 related to a facility lease.

See Note 2 to the financial statements for additional detail of the capital asset activity for the year.

Debt Administration

During the year, the Charter School entered into a direct borrowing promissory note with a related party, borrowing \$500,000. Total borrowings outstanding at June 30, 2025 were \$3,000,000. See Note 3 to the financial statements for more details on the long-term liabilities.

General Fund and Special Revenue Fund Budgets

The Board of Directors monitors the Charter School's financial performance relative to the budget on a quarterly basis. The Board of Directors makes formal budget amendments to approve changes as they monitor the bottom line for the overall financial effect on the Charter School. The budget was amended during the year.

The original budgeted revenues were \$5,208,241 and the final budgeted revenues were \$5,141,414 for the General Fund. Original budgeted expenditures were \$6,383,696 and the final budgeted expenditures were \$5,393,121. Original and final budgeted net transfers in (out) to the Special Revenue Fund, Capital Outlay Fund and Debt Service Fund were \$1,169,587 and \$323,542, respectively. Changes to the original revenue and expenditure budget were made based on changes to the student and teacher counts. For the year ended June 30, 2025, revenues and expenditures agreed to the final budget.

For the Special Revenue Fund, the original and final budgeted revenues were \$214,533 and \$227,822, respectively. Original and final budgeted expenditures were \$366,821 and \$299,573, respectively. For the year ended June 30, 2025, revenues and expenditures agreed to the final budget.

Economic Factors and Next Year's Budget

The Board of Directors has approved an operating budget for the 2025–26 academic year. The original budget is based on 582 students with revenues budgeted for \$7,235,732 and expenditures budgeted for \$7,208,888. The budget demonstrates that the Charter School will have a budgeted increase in total fund balance of \$26,844.

Requests for Information

This financial report is designed to provide a general overview of the Ina A. Colen Academy, LLC's finances for those with an interest in the entity's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Ina A. Colen Academy, LLC, 5080 SW 66th Ct. Rd, Ocala, FL 34474.

INA A. COLEN ACADEMY, LLC
A CHARTER SCHOOL AND COMPONENT UNIT OF
THE MARION COUNTY DISTRICT SCHOOL BOARD
STATEMENT OF NET POSITION
JUNE 30, 2025

	<u>GOVERNMENTAL ACTIVITIES</u>
ASSETS	
Current assets	
Cash	\$ 735,766
Accounts receivable	264,596
Prepaid expenses	<u>37,523</u>
Total current assets	1,037,885
Noncurrent assets	
Right-to-use asset, net of accumulated amortization	1,500,340
Capital assets, net of accumulated depreciation	<u>48,130</u>
TOTAL ASSETS	<u>2,586,355</u>
LIABILITIES	
Current liabilities	
Accounts payable	87,112
Accrued expenses	<u>72,650</u>
Total current liabilities	159,762
Noncurrent liabilities	
Due within one year	48,273
Due in more than one year	<u>4,544,710</u>
Total noncurrent liabilities	<u>4,592,983</u>
TOTAL LIABILITIES	<u>4,752,745</u>
Net position	
Net investment in capital assets	48,130
Restricted	216,359
Unrestricted	<u>(2,430,879)</u>
TOTAL NET POSITION	<u><u>\$ (2,166,390)</u></u>

The accompanying notes are an integral part of these financial statements.

INA A. COLEN ACADEMY, LLC
A CHARTER SCHOOL AND COMPONENT UNIT OF
THE MARION COUNTY DISTRICT SCHOOL BOARD
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2025

		Program Revenues			Net (Expense) Revenue and Change In Net Position Total
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
	Expenses				
Governmental Activities:					
Instruction	\$ 3,134,336	\$ -	\$ -	\$ -	\$ (3,134,336)
General support	1,577,538	133,093	-	-	(1,444,445)
Community service	127,780	249,708	-	-	121,928
Maintenance of plant	1,316,098	-	-	-	(1,316,098)
Interest	104,707	-	-	-	(104,707)
Total Governmental Activities	<u>6,260,459</u>	<u>382,801</u>	<u>-</u>	<u>-</u>	<u>(5,877,658)</u>
General Revenues Not Restricted to Specific Programs:					
State grants and revenues					4,666,170
Local revenues					723,091
Contributions and other revenues					249,989
Total General Revenues Not Restricted to Specific Programs:					<u>5,639,250</u>
Change in net position					(238,408)
Net Position – Beginning of year					<u>(1,927,982)</u>
Net Position – End of year					<u>\$ (2,166,390)</u>

The accompanying notes are an integral part of these financial statements.

INA A. COLEN ACADEMY, LLC
A CHARTER SCHOOL AND COMPONENT UNIT OF
THE MARION COUNTY DISTRICT SCHOOL BOARD
BALANCE SHEET – GOVERNMENTAL FUNDS
JUNE 30, 2025

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total
ASSETS					
Cash	\$ 735,766	\$ –	\$ –	\$ –	\$ 735,766
Accounts receivable	–	15,349	249,247	–	264,596
Due from other funds	46,569	–	–	–	46,569
Prepaid items	37,523	–	–	–	37,523
TOTAL ASSETS	\$ 819,858	\$ 15,349	\$ 249,247	\$ –	\$ 1,084,454
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts payable	\$ 87,112	\$ –	\$ –	\$ –	\$ 87,112
Accrued expenses	70,982	1,668	–	–	72,650
Due to other funds	–	13,681	32,888	–	46,569
TOTAL LIABILITIES	158,094	15,349	32,888	–	206,331
Fund Balances:					
Non-spendable	37,523	–	–	–	37,523
Restricted	–	–	216,359	–	216,359
Unassigned	624,241	–	–	–	624,241
TOTAL FUND BALANCES	661,764	–	216,359	–	878,123
TOTAL LIABILITIES AND FUND BALANCES	\$ 819,858	\$ 15,349	\$ 249,247	\$ –	\$ 1,084,454

The accompanying notes are an integral part of these financial statements.

INA A. COLEN ACADEMY, LLC
A CHARTER SCHOOL AND COMPONENT UNIT OF
THE MARION COUNTY DISTRICT SCHOOL BOARD
RECONCILIATION OF THE BALANCE SHEET – GOVERNMENTAL FUNDS
TO THE STATEMENT OF NET POSITION
JUNE 30, 2025

Fund Balances – Governmental Funds	\$ 878,123
Amounts reported for governmental activities in the statement of net position are different because:	
The right-to-use asset used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds	1,500,340
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds	48,130
Noncurrent liabilities are not due and payable in the current period and, therefore, are not reported in the governmental funds	
Compensated absences	(15,556)
Direct borrowings – Promissory notes	(3,000,000)
Lease liability	<u>(1,577,427)</u>
	<u>(4,592,983)</u>
NET POSITION OF GOVERNMENTAL ACTIVITIES	<u><u>\$ (2,166,390)</u></u>

The accompanying notes are an integral part of these financial statements.

INA A. COLEN ACADEMY, LLC
A CHARTER SCHOOL AND COMPONENT UNIT OF
THE MARION COUNTY DISTRICT SCHOOL BOARD
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND
BALANCES – GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2025

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total
REVENUES					
Federal through state	\$ -	\$ 133,093	\$ -	\$ -	\$ 133,093
State	4,329,026	-	337,144	-	4,666,170
Local	407,420	-	315,671	-	723,091
Other	404,968	94,729	-	-	499,697
Total Revenues	5,141,414	227,822	652,815	-	6,022,051
EXPENDITURES					
Current					
Instruction	2,757,680	-	-	-	2,757,680
Exceptional instruction	339,906	-	-	-	339,906
Student personnel services	357,198	-	-	-	357,198
Instructional staff training	1,179	-	-	-	1,179
Instructional related technology	75,057	-	-	-	75,057
Board administration	130,358	-	-	-	130,358
School administration	510,166	-	-	-	510,166
Food services	-	299,573	-	-	299,573
Fiscal services	145,958	-	-	-	145,958
Operation of plant	827,717	-	436,456	-	1,264,173
Maintenance of plant	63,616	-	-	-	63,616
Community services	129,465	-	-	-	129,465
Athletic services	54,821	-	-	-	54,821
Debt service					
Principal	-	-	-	-	-
Interest	-	-	-	104,707	104,707
Total Expenditures	5,393,121	299,573	436,456	104,707	6,233,857
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	(251,707)	(71,751)	216,359	(104,707)	(211,806)
OTHER FINANCING SOURCES					
Proceeds from direct borrowings	-	-	-	500,000	500,000
Transfers in (out)	323,542	71,751	-	(395,293)	-
Total Other Financing Sources	323,542	71,751	-	104,707	500,000
NET CHANGE IN FUND BALANCES	71,835	-	216,359	-	288,194
FUND BALANCES – Beginning of year	589,929	-	-	-	589,929
FUND BALANCES – End of year	<u>\$ 661,764</u>	<u>\$ -</u>	<u>\$ 216,359</u>	<u>\$ -</u>	<u>\$ 878,123</u>

The accompanying notes are an integral part of these financial statements.

INA A. COLEN ACADEMY, LLC
A CHARTER SCHOOL AND COMPONENT UNIT OF
THE MARION COUNTY DISTRICT SCHOOL BOARD
RECONCILIATION OF THE STATEMENT OF REVENUES,
EXPENDITURES AND CHANGES IN FUND BALANCES – GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2025

Net change in fund balances – statement of revenues, expenditures and changes in fund balance – Governmental funds	\$	288,194
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Amounts reported for governmental activities in the
statement of activities are different because:

In the statement of activities, the right-to-use asset from a lease arrangement is amortized over the life of the lease. However, the right-to-use asset is not reported in the governmental funds. This represents the amortization expense in the statement of activities.		(57,706)
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The governmental funds report capital outlays as expenditures.
However, in the statement of activities, the cost of
those assets are allocated over their estimated useful
lives and reported as depreciation expense.

Capital outlay	15,497	
Less current depreciation	(19,585)	(4,088)

Some expenses reported in the statement of activities
do not require the use of current financial resources
and, therefore, are not reported as expenditures in
the governmental funds.

Decrease in interest payable	6,033	
Increase in compensated absences	(2,121)	
Proceeds from direct borrowings	(500,000)	
Decrease in lease liability	31,280	(464,808)

CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES	\$	<u>(238,408)</u>
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The accompanying notes are an integral part of these financial statements.

**INA A. COLEN ACADEMY, LLC
A CHARTER SCHOOL AND COMPONENT UNIT OF
THE MARION COUNTY DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS**

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

Ina A. Colen Academy, LLC (the “Charter School”) is a Florida limited liability company that operates a charter school in Ocala, Florida. The governing body of the Charter School is a Board of Directors composed of five members. The Charter School served students in Kindergarten through 8th grade for the 2024–25 school year.

The general operating authority of the Charter School is contained in Chapter 1002.33, Florida Statutes. The Charter School operates under a charter of the sponsoring school board, the Marion County District School Board (School Board), which is effective through June 30, 2036. The Charter School is considered a component unit of the School Board. Upon dissolution or termination of the charter, all of the property, furnishings and equipment purchased with public funds, in part or in whole, automatically revert to the School Board.

Basis of Presentation

The financial statements of the Charter School have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The GASB has issued a codification of governmental accounting and financial reporting standards. This codification and subsequent GASB pronouncements are recognized as GAAP for state and local governments, including the Charter School.

Government-wide and Fund Financial Statements

The Charter School’s financial statements include both government-wide (reporting on the Charter School as a whole) and fund financial statements. The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the activities of the Charter School. The government-wide financial statements present governmental activities only. The Charter School has no business-type or fiduciary activities. Separate financial statements are provided for governmental funds.

In the government-wide statement of net position, the Charter School recognizes all long-term assets and receivables as well as long-term liabilities, including debt and other obligations. The Charter School’s net position is reported in three parts (as applicable): (1) net investment in capital assets; (2) restricted net position; and (3) unrestricted net position.

The government-wide statement of activities demonstrates the degree to which the direct expenses of a given function (or segment) are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment, and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

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NOTES TO FINANCIAL STATEMENTS

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

Government-wide and Fund Financial Statements – Continued

The individual generic fund type in the Charter School's financial statements is a governmental fund. The focus of the governmental fund's measurement (in the fund statements) is upon determination of financial position and changes in financial position (sources, uses and balances of financial resources) rather than upon net income.

Each governmental fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, deferred outflows, liabilities, deferred inflows, fund balance, revenues, and expenditures. The Charter School reports the following governmental funds, all of which have been elected by management to be reported as major funds:

The General Fund is the general operating fund of the Charter School and is used to account for all of its general financial resources and any activity not related to the other governmental funds.

The Special Revenue Fund accounts for activities of the food service program that serves breakfast and lunches to students and through federal and other funding.

The Capital Projects Fund is used to account for all capital-related activity.

The Debt Service Fund is used to account for all debt proceeds and payments, including interest, related to long-term debt.

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available, if they are collected within 60 days of the end of the current period. When grant terms provide that the expenditure of resources is the determining factor for eligibility for federal, state and other grant resources, revenue is recognized at the time the expenditure is made. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recognized only when payment is due.

Revenues for current operations received from the School Board, pursuant to funding provisions included in the Charter School's charter are considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the Charter School.

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NOTES TO FINANCIAL STATEMENTS

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

Cash

The Charter School's cash consists of deposits with a financial institution that is insured by the Federal Depository Insurance Corporation (FDIC). At June 30, 2025, the carrying amount and the bank balance of the Charter School's deposits was \$735,766. At June 30, 2025, the Charter School's cash balances exceeded FDIC limits by \$485,766.

Accounts Receivable

Accounts receivables are shown net of an allowance for doubtful accounts. The allowance for doubtful accounts is the Charter School's best estimate of the amount of accounts receivable proven to be uncollectible. All amounts are considered collectible at June 30, 2025, and as a result, no allowance has been established.

Capital Assets

Capital assets, which include furniture, equipment software and computers, are reported as governmental activities in the government-wide financial statements and are not reported in the fund financial statements. Capital assets are defined by the Charter School as any individual asset with an initial cost of more than \$750 and an estimated useful life in excess of one year. Capital assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend the life of the asset are not capitalized. All capital assets are depreciated using the straight-line method over their estimated useful lives. Useful lives are 5 years for furniture, equipment, software and computers.

Interfund Transactions

Interfund receivables/payables arise from temporary interfund transfers. When a fund has an interfund receivable and an interfund payable to the same fund, the amounts are recorded in separate accounts. Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or advances to/from other funds" (i.e. the long-term portion of interfund loans). Internal activity and balances between governmental funds have been eliminated in the government-wide statement of net position, as applicable. As of June 30, 2025, the Special Revenue Fund and the Capital Project Fund had amounts due to the General Fund of \$13,681 and \$32,888, respectively.

Transfers are indicative of funding for capital projects, lease payments or debt service, as well as reimbursements between funds. For the year ended June 30, 2025, the Debt Service Fund transferred \$395,293 to the General Fund and the General Fund transferred \$71,751 to the Special Revenue Fund. Net amounts transferred into the General Fund were \$323,542.

Fund Equity

Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for governmental activities is classified as "net position."

Fund Balance: Generally, fund balance represents the difference between the assets plus deferred outflows and liabilities plus deferred inflows under the current financial resources measurement focus of accounting.

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NOTES TO FINANCIAL STATEMENTS

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

Fund Equity – Continued

In the fund financial statements, governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the Charter School is bound to honor constraints on the specific purposes for which amounts in those funds can be spent.

Fund balances are classified as follows:

- *Non-spendable*: Fund balances are reported as non-spendable when amounts cannot be spent because they are either: (1) not in spendable form (i.e., items that are not expected to be converted to cash) or (2) legally or contractually required to be maintained intact. Non-spendable fund balance is \$37,523 as of June 30, 2025 and includes prepaid items.
- *Restricted*: Fund balances are reported as restricted when there are limitations imposed on their use either through the enabling legislation or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. Restricted fund balance of \$216,359 is restricted for future capital outlay or lease payments.
- *Committed*: Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraint imposed by formal action of the Board of Directors. Only the Board of Directors may modify or rescind the commitment.
- *Assigned*: Fund balances are reported as assigned when amounts are constrained by the Charter School's intent to be used for specific purposes, but are neither restricted nor committed. Currently there is no one employee authorized to assign fund balances. As a result, only the Board of Directors is authorized to make assignments.
- *Unassigned*: Fund balances are reported as unassigned as the residual amount when balances do not meet any of the above criterion. The Charter School reports positive unassigned fund balance of \$624,241 as of June 30, 2025.

Net position represents the difference between assets plus deferred outflows less liabilities and deferred inflows. Net investment in capital assets consist of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through enabling legislation or through external restrictions imposed by creditors, grantors, laws or regulations. Net position not reported as net investment in capital assets and restricted net position is reported as unrestricted net position.

Flow Assumptions: When both restricted and unrestricted amounts of fund balance/net position are available for use for expenditures/expenses incurred, it is the Charter School's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the Charter School's policy to first use committed, then assigned and unassigned.

Revenue Sources

Revenues for current operations are received primarily from the School Board, pursuant to the funding provisions included in the Charter School's charter. In accordance with the funding provisions of the charter and Chapter 1002.33(17), Florida Statutes, the Charter School reports the number of full-time equivalent (FTE)

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NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

Revenue Sources – Continued

students and related data to the School Board. Under the provisions of Chapter 1011.62, Florida Statutes, the School Board reports the number of full-time equivalent (FTE) students and related data to the Florida Department of Education (FDOE) for funding through the Florida Education Finance Program (FEFP). Funding for the Charter School is adjusted during the year to reflect the revised calculations by the FDOE under the FEFP and the actual weighted full-time equivalent students reported by the Charter School during the designated full-time equivalent student survey periods.

The Charter School also receives federal, state and local awards for the enhancement of various educational programs. Awards are generally received based on applications submitted to and approved by the respective granting agencies.

Budgetary Information

An annual budget was adopted on the modified accrual basis of accounting and is used to account for the activity in the governmental funds. Appropriations are controlled at the fund level. All annual appropriations lapse at fiscal year end. The Charter School's budget for the year ended June 30, 2025 was prepared on a GAAP basis.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Adoption of a New Accounting Standard

Effective July 1, 2024, the Charter School adopted new accounting guidance by implementing the provisions of Governmental Accounting Standards Board (GASB) Statement No. 101, *Compensated Absences* (GASB No. 101). GASB No. 101 updates the recognition and measurement guidance for compensated absences, including vacation, sick leave, and other paid leave benefits. Under GASB No. 101, liabilities for compensated absences are recognized when the benefits are both attributable to services already rendered and are expected to be paid. The standard eliminates the requirement to segregate obligations into "vesting" and "non-vesting" components, instead emphasizing whether leave accumulates and whether it is more likely than not to be paid.

The adoption of GASB No. 101 had no effect on net position or fund balance, as initially reported.

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NOTES TO FINANCIAL STATEMENTS

NOTE 2 – NONCURRENT ASSETS

Capital asset activity for fiscal year ended June 30, 2025, was as follows:

	Beginning Balance	Additions	Deletions	Ending Balance
Governmental Activities				
Capital assets being depreciated:				
Furniture and equipment	\$ 42,633	\$ –	\$ –	\$ 42,633
Software	9,713	–	–	9,713
Computers	30,080	15,497	–	45,577
Total capital assets being depreciated	82,426	15,497	–	97,923
Less accumulated depreciation for:				
Furniture and equipment	17,066	8,527	–	25,593
Software	3,089	1,942	–	5,031
Computers	10,053	9,116	–	19,169
Total accumulated depreciation	30,208	19,585	–	49,793
Total capital assets, being depreciated, net	52,218	(4,088)	–	48,130
Governmental activities capital assets, net	\$ 52,218	\$ (4,088)	\$ –	\$ 48,130

Depreciation expense for the year ended June 30, 2025 was allocated to the following governmental functions as follows:

Instruction	\$ 13,403
Student personnel services	272
Instructional media services	1,098
School administration	1,288
Operation of plant	3,267
Operation of plant	257
Community services	\$ 19,585

**INA A. COLEN ACADEMY, LLC
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NOTES TO FINANCIAL STATEMENTS**

NOTE 2 – NONCURRENT ASSETS – CONTINUED

The Charter School also has recognized a right-to-use asset (see Notes 3 and 4). Right-to-use asset activity for fiscal year ended June 30, 2025, was as follows:

	Beginning Balance	Additions	Deletions	Ending Balance
Governmental Activities				
Right-to-use asset being amortized: Facility	\$ 1,673,458	\$ –	\$ –	\$ 1,673,458
Total right-to-use asset being amortized	1,673,458	–	–	1,673,458
Less accumulated amortization for: Facility	115,412	–	57,706	173,118
Total accumulated amortization	115,412	–	57,706	173,118
Governmental activities right-to-use asset, net	\$ 1,558,046	\$ –	\$ (57,706)	\$ 1,500,340

Amortization expense for the year ended June 30, 2025 was \$57,706 and is included in instruction expenses in the statement of activities.

NOTE 3 – LONG-TERM LIABILITIES

During the 2022–23 school year, the Charter School entered into an uncollateralized \$1,500,000 direct borrowing promissory note with a related party. The note bears a fixed interest rate of 3%. The note requires quarterly interest payments commencing on October 1, 2022. Commencing on the later of July 1, 2027 or the first quarter after the conclusion of a fiscal year in which the Charter School does not need to request an additional advance, quarterly principal amounts shall be required over a ten year period. In the event of default, all indebtedness immediately will become due and payable. The entire note is outstanding as of June 30, 2025.

During the 2023–24 school year, the Charter School entered into an uncollateralized \$1,000,000 direct borrowing promissory note with a related party. The note bears a fixed interest rate of 4.43%. The note requires quarterly interest payments commencing on October 1, 2023. Commencing on the later of July 1, 2027 or the first quarter after the conclusion of a fiscal year in which the Charter School does not need to request an additional advance, quarterly principal amounts shall be required over a ten year period. In the event of default, all Indebtedness immediately will become due and payable. The entire note is outstanding as of June 30, 2025.

During the 2024–25 school year, the Charter School entered into an uncollateralized \$1,500,000 direct borrowing promissory note with a related party. The note bears a fixed interest rate of 4.61%. The note requires quarterly interest payments commencing on October 1, 2024. Commencing on the later of July 1, 2028 or the first quarter after the conclusion of a fiscal year in which the Charter School does not need to request an additional advance, quarterly principal amounts shall be required over a ten year period. In the event of default, all indebtedness immediately will become due and payable. The Charter School borrowed \$500,000 against this note during the 2024–25 school year and the entire amount borrowed is outstanding as of June 30, 2025.

These direct borrowings are liquidated from the Debt Service Fund.

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NOTES TO FINANCIAL STATEMENTS

NOTE 3 – LONG-TERM LIABILITIES – CONTINUED

Future estimated maturities of the direct borrowing notes are as follows:

Year Ending June 30	Principal	Interest	Total Payments
2026	\$ –	\$ 112,350	\$ 112,350
2027	–	112,350	112,350
2028	219,505	98,464	317,969
2029	260,362	95,398	355,760
2030	264,304	91,458	355,762
2031–2035	1,479,211	299,593	1,778,804
2036–2039	776,618	41,125	817,743
	<u>\$ 3,000,000</u>	<u>\$ 850,738</u>	<u>\$ 3,850,738</u>

The Charter School provides all full-time employees paid time off each fiscal year. Employees can accrue up to eighty hours of paid time off and may carry 20 hours forward into the next fiscal year for instructional staff and 32 hours for full-time yearly employees. Any unused PTO in excess of the amount allowed to be carried forward is paid to the employee in their final paycheck of the fiscal year.

The lease liability is further described in Note 4 and are liquidated in the Capital Projects Fund.

Changes in long-term liabilities for fiscal year ended June 30, 2025, were as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Compensated absences	\$ 13,435	\$ 91,695	\$ (89,574)	\$ 15,556	\$ 15,556
Direct borrowings –					
Promissory notes	2,500,000	500,000	–	3,000,000	–
Lease liability	1,608,707	–	(31,280)	1,577,427	32,717
	<u>\$ 4,122,142</u>	<u>\$ 591,695</u>	<u>\$ (120,854)</u>	<u>\$ 4,592,983</u>	<u>\$ 48,273</u>

NOTE 4 – FACILITY LEASE

The Charter School entered into a lease with a related party for the use of a school building effective July 1, 2022 through June 30, 2036, with an optional fifteen-year additional term. Lease payments are based on a percentage of the Charter School's FEFP. The rent expense for the year ended June 30, 2025 was as follows:

Lease expense	
Amortization expense by class of underlying asset	
Facility	\$ 57,706
Total amortization expense	57,706
Interest on lease liability	71,635
Total lease expense	<u>\$ 129,341</u>

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NOTES TO FINANCIAL STATEMENTS

NOTE 4 - FACILITY LEASE - CONTINUED

Future minimum lease payments for this lease are as follows:

Year Ending June 30	Principal	Interest	Total Payments
2026	\$ 32,717	\$ 70,315	\$ 103,032
2027	34,220	68,812	103,032
2028	35,792	67,240	103,032
2029	37,436	65,596	103,032
2030	39,157	63,875	103,032
2031-2035	224,475	290,685	515,160
2036-2040	280,996	234,164	515,160
2041-2045	351,750	163,410	515,160
2046-2050	440,319	74,841	515,160
2051-2053	100,565	2,468	103,033
	<u>\$ 1,577,427</u>	<u>\$ 1,101,406</u>	<u>\$ 2,678,833</u>

NOTE 5 - SCHEDULE OF REVENUE SOURCES

The following is a schedule of revenue sources and amounts:

Federal through state	
National School Lunch Program (NSLP)	<u>\$ 133,093</u>
	133,093
State	
Florida Education Finance Program (FEFP)	4,268,956
Charter School Capital Outlay (CSCO)	337,144
School Recognition Funds	<u>60,070</u>
	4,666,170
Local	
Local Referendum	406,994
Local Capital Improvement	99,312
Half-Cent sales tax	216,359
Miscellaneous	<u>426</u>
	723,091
Other	
Field trips	58,922
Fundraising	3,631
Athletics	66,792
Before/Aftercare and tutoring	233,604
Summer camp	16,104
Food services	94,729
Interest	2,952
Other	<u>22,963</u>
	499,697
Total	<u>\$ 6,022,051</u>

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NOTES TO FINANCIAL STATEMENTS**

NOTE 6 - RISK MANAGEMENT PROGRAMS

The Charter School is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and injuries to employees for which the Charter School has purchased commercial insurance. The Charter School has not had any reduction in insurance coverage and the amount of claims, if any, resulting from these risks have not exceeded insurance coverage.

NOTE 7 - EMPLOYEE BENEFIT PLAN

The Charter School entered into a multi-employer, defined contribution retirement plan, effective August 1, 2022 for all full-time employees over 21 years of age. There are no minimum service requirements for Plan eligibility. The name of the Plan is the CoAdvantage Corporation Retirement Savings Plan (the "Plan") and the Plan is administered by the CoAdvantage Corporation. The Trustee of the Plan is Reliance Trust Company.

Benefit terms, including contribution requirements for the Plan are established by the plan administrator. Employees become 100% vested after one year of service and receive no vested benefits prior to this date following their enrollment into the plan. Matching contributions are at the discretion of the Charter School and are not guaranteed.

The Plan requires employees to contribute 1 percent of total plan compensation per pay period. For the year ended June 30, 2025, employee contributions totaled \$119,413 and Charter School contributions totaled \$84,849. No forfeitures were used to reduce Charter School contributions during the year ended June 30, 2025.

NOTE 8 - TAX STATUS

The Charter School is organized as a Limited Liability Company (LLC). For federal and state income tax purposes, the Charter School is a single member disregarded entity and does not file a separate tax return.

REQUIRED SUPPLEMENTARY INFORMATION

INA A. COLEN ACADEMY, LLC
A CHARTER SCHOOL AND COMPONENT UNIT OF
THE MARION COUNTY DISTRICT SCHOOL BOARD
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL – GENERAL FUND
GAAP BUDGET BASIS
FOR THE YEAR ENDED JUNE 30, 2025

	GENERAL FUND			
	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL	VARIANCE
REVENUES				
Federal through state	\$ -	\$ -	\$ -	\$ -
State	4,284,748	4,329,026	4,329,026	-
Local	382,200	407,420	407,420	-
Other	541,293	404,968	404,968	-
Total Revenues	5,208,241	5,141,414	5,141,414	-
EXPENDITURES				
Current				
Instruction	3,231,994	2,757,680	2,757,680	-
Exceptional instruction	348,121	339,906	339,906	-
Student personnel services	366,515	357,198	357,198	-
Instructional media services	954	-	-	-
Instructional staff training	-	1,179	1,179	-
Instructional related technology	72,720	75,057	75,057	-
Board administration	343,778	130,358	130,358	-
School administration	541,547	510,166	510,166	-
Fiscal services	148,898	145,958	145,958	-
Operation of plant	1,060,006	827,717	827,717	-
Maintenance of plant	19,892	63,616	63,616	-
Community services	239,387	129,465	129,465	-
Athletic services	9,884	54,821	54,821	-
Total Expenditures	6,383,696	5,393,121	5,393,121	-
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	(1,175,455)	(251,707)	(251,707)	-
OTHER FINANCING SOURCES				
Transfers in (out)	1,169,587	323,542	323,542	-
NET CHANGE IN FUND BALANCE	(5,868)	71,835	71,835	-
FUND BALANCE – Beginning of year	589,929	589,929	589,929	-
FUND BALANCE – End of year	<u><u>\$ 584,061</u></u>	<u><u>\$ 661,764</u></u>	<u><u>\$ 661,764</u></u>	<u><u>\$ -</u></u>

INA A. COLEN ACADEMY, LLC
A CHARTER SCHOOL AND COMPONENT UNIT OF
THE MARION COUNTY DISTRICT SCHOOL BOARD
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL – SPECIAL REVENUE FUND
GAAP BUDGET BASIS
FOR THE YEAR ENDED JUNE 30, 2025

SPECIAL REVENUE FUND				
	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL	VARIANCE
REVENUES				
Federal through state	\$ 110,920	\$ 133,093	\$ 133,093	\$ -
Other	103,613	94,729	94,729	-
Total Revenues	214,533	227,822	227,822	-
EXPENDITURES				
Current				
Food services	366,821	299,573	299,573	-
Total Expenditures	366,821	299,573	299,573	-
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	(152,288)	(71,751)	(71,751)	-
OTHER FINANCING SOURCES				
Transfers in (out)	152,288	71,751	71,751	-
NET CHANGE IN FUND BALANCE	-	-	-	-
FUND BALANCE – Beginning of year	-	-	-	-
FUND BALANCE – End of year	\$ -	\$ -	\$ -	\$ -

INA A. COLEN ACADEMY, LLC
A CHARTER SCHOOL AND COMPONENT UNIT OF
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NOTES TO REQUIRED SUPPLEMENTARY INFORMATION – BUDGET

NOTE 1 – BUDGETARY INFORMATION

An annual budget was adopted on the modified accrual basis of accounting in accordance with generally accepted accounting principles. Appropriations are controlled at the fund level. All annual appropriations lapse at fiscal year-end.

For the General Fund and Special Revenue Fund, revenues and expenditures were the same as the budgeted amounts.

OTHER REPORTS

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT
OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS**

Board of Directors
Ina A. Colen Academy, LLC
Ocala, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Ina A. Colen Academy, LLC (the "Charter School") (a Charter School and component unit of the Marion County District School Board), as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements, and have issued our report thereon dated September 8, 2025.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Charter School's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of the Charter School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Charter School's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Charter School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Charter School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Charter School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

CS&L CPAs

CS&L CPAs, P.A.

September 8, 2025
Bradenton, Florida

MANAGEMENT LETTER

Board of Directors
Ina A. Colen Academy, LLC
Ocala, Florida

Report on the Financial Statements

We have audited the financial statements of Ina A. Colen Academy, LLC (the Charter School) (a Charter School and component unit of the Marion County District School Board) as of and for the fiscal year ended June 30, 2025, and have issued our report thereon dated September 8, 2025.

Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, and Chapter 10.850, Rules of the Auditor General.

Other Reporting Requirements

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in that report, which is dated September 8, 2025, should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no findings or recommendations made in the preceding annual financial audit report.

Official Title

Section 10.854(1)(e)5., Rules of the Auditor General, requires that the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title and the school code assigned by the Florida Department of Education of the entity are Ina A. Colen Academy and 429645.

Financial Condition and Management

Sections 10.854(1)(e)2. and 10.855(11), Rules of the Auditor General, require us to apply appropriate procedures and communicate whether or not the Charter School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the Charter School did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the Charter School. It is management's responsibility to monitor the Charter School's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by the same.

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Transparency

Sections 10.854(1)(e)7 and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the Charter School maintains on its website the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the Charter School maintained on its website the information specified in Section 1002.33(9)(p), Florida Statutes.

Additional Matters

Section 10.854(1)(e)4., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or fraud, waste or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors, applicable management, and the Marion County District School Board and is not intended to be and should not be used by anyone other than these specific parties.

CS&L CPAs

CS&L CPAs, P.A.

September 8, 2025
Bradenton, Florida